

DBS Foundation Impact Beyond Award

Letter of Recommendation Guidelines

As part of the DBS Foundation Impact Beyond Award application, applicants are required to submit 3 letters of recommendation from referees who are familiar with their work and accomplishments.

If you are submitting the letter(s), please use these guidelines below:

- i. We require the referees to use their letter head, detailing their company name, designation and contact details
- ii. We suggest that referees include the following information in the recommendation letter:

Key Areas	Examples
Referrer's relationship with applicant	Describe your relationship with the founder and/or the business?
Company's potential to address the Challenge statement	What are the key reasons why you think this business proposition is well positioned to address key problems of an ageing society, with potential for to be truly transformative? <i>Please provide examples to support your observations</i>
Founder's key traits and track record	In what ways do you think the founder has the ambition and capabilities to grow the business and impact? How does the applicant handle challenges and setbacks? <i>Please provide some examples.</i>